

Acquisition synergies fuel momentum

- BLS International Services (BLSIN) reported a strong Q4FY25, surpassing our revenue/EBITDA/PAT estimate by 7%/5%/6%, driven by solid execution across both core and digital verticals.
- Revenue from operations grew 55% YoY to INR693cr aided by a 226% jump in the digital services segment (after its integration with Aadifidelis Solutions Pvt) and a 19% rise in the visa and consular business.
- EBITDA rose 93% YoY and 10% QoQ to INR174cr, with margin expanding 496bp YoY to 25.1%, aided by a shift to a self-managed model and the integration of iDATA within the visa consular space.
- Despite a strong YoY expansion, EBITDA margin contracted sequentially due to a higher revenue mix from ASPL, which operates at a lower margin vis-à-vis the core business.
- Of the total EBITDA growth, 60% were organic, 20% accrued from acquisitions, and the rest from operating leverage and transition efficiencies, showcasing the sustainability of BLSIN's business model.
- PAT grew 70% YoY to INR145cr on improved operating leverage, margin expansion, and acquisition-related synergies.
- During FY25, BLSIN invested over INR1,000cr across acquisitions, including iDATA, Citizenship Invest (CI), and ASPL. All these acquisitions were funded largely through internal accruals without diluting equity or incurring debt.
- It ended FY25 with a robust net cash balance of INR928cr, which will aid M&A, complete dividend payout, investments in digital infrastructure, and geographic expansion.
- The company continues to aggressively bid for multiple global government tenders, although many are still in early or deployment stages, positioning it well for future growth visibility and international expansion.
- Visa volumes from China have nearly returned to pre-COVID levels. It has fully transitioned to the self-managed model, which provides better control over operations and improves profitability.
- Revenue contribution from acquisitions in FY25 stood at INR230cr, even as total visa application volumes rose 38% YoY, reflecting both organic and inorganic growth drivers.
- In the visa and consular segment (75% of total sales), revenue rose 19% YoY to INR441cr, with segment EBITDA doubling to INR151cr and EBITDA margin expanding by 1,347bp to 34.2% in Q4FY25.
- The company processed 9.83lk applications versus 7.14lk YoY (a 37.7% increase), with net revenue per application improving by 26% to INR3,149, aided by value-added services and optimisation in pricing.
- The management aims to consistently achieve 15–20% annual growth, treating this as a baseline benchmark across segments, aided by structural tailwinds and a scalable, asset-light operating model.
- In the digital services segment (25% of total sales), revenue surged 226% YoY to INR252cr in Q4FY25, with EBITDA growing 73.6% to INR23cr. GTV reached INR87,000cr in FY25, including INR12,000cr in loan disbursements.

An established player in the visa services business

BLSIN has emerged as a key player in the USD 2.6bn global visa outsourcing market—an industry marked by high entry barriers and regulatory complexity. Since its 2005 entry, it has built scale through operational efficiency, strong government ties, and tech-led processes. With outsourced visa processing rising to ~40% of the market (from 22% in 2010), there's ample room for growth. BLSIN now operates in 70 countries with 46 government clients, having processed over 360 million visa applications—demonstrating its trusted, scalable platform across core geographies.

High growth potential in digital services

BLSIN consolidated its e-governance and BC businesses under the digital services segment, focusing on G2C services in low tech-penetration areas. Active across several Indian states, it benefits from increased outsourcing of citizen services. As a tech-enabled platform, it offers BC services to major banks, assisted e-services, and e-governance solutions across public utilities, welfare schemes, healthcare, education, agriculture, and finance. The BC vertical grew rapidly post the Zero Mass Pvt acquisition, expanding its reach. The FY25 acquisition of ASPL further enhanced its capabilities and diversified offerings, supporting sustained growth in the medium to long term.

Valuation and view — Maintain 'BUY'

BLSIN delivered a solid performance in Q4FY25, exceeding our estimates and achieving its highest-ever quarterly revenue. The outlook for coming quarters appears encouraging due to i) seasonal strength in visa processing volumes and ii) the transition of high-potential geographies from partner-led to self-owned models. Expansion in the visa and consular business is expected to aid margin recovery from a base of Q4FY25. Visa contract wins and expansion of the digital services platform can enhance profitability. The management's track record of successful strategic acquisitions has expanded its addressable market and strengthened its service offerings. Given its outperformance in Q4FY25 earnings and steady growth momentum guidance, we leave unchanged our estimates and maintain 'BUY' with a SoTP-based TP of INR637.

Year to March	Q4FY25	Q4FY24	YoY(%)	Q3FY25	% change	FY25	FY26E	FY27E
Net sales	693	448	55%	513	35%	2,193	2,707	3,078
EBITDA	174	90	93%	158	10%	629	788	910
Margin	25.1%	20.2%	496bps	30.8%	-570bps	28.7%	29.1%	29.6%
Adj PAT	135	81	67%	121	12%	508	641	741
Margin	19.5%	18.0%	147bps	23.5%	-402bps	23.2%	23.7%	24.1%
Dil. EPS (INR)	3.3	2.0	67%	2.9	12%	12	16	18
Diluted P/E (x)						32	25	22
EV/EBITDA (x)						25	19	16
ROACE (%)						34	32	28

CMP: INR 395
Rating: BUY
Target Price: INR 637
Upside: 61%
Date: May 16, 2025

Bloomberg:	BLSIN:IN
52-week range (INR):	278/522
M-cap (INR cr):	16,965
Promoter holding (%)	70.38

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Q4FY25 Result Highlights:

Particulars (INR cr)	Q4FY25	Q4FY24	YoY(%)	Q3FY25	QoQ(%)	FY25	FY24	YoY(%)
Net Revenues	693	448	55%	513	35%	2,193	1,677	31%
Cost of Services & Raw Materials	342	245	39%	223	53%	986	963	2%
Gross Profit	351	203	73%	290	21%	1,207	714	69%
Employee Expenses	97	61	58%	80	22%	323	208	55%
Other expenses	80	51	58%	52	55%	254	160	59%
Operating Expenses	519	357	45%	355	46%	1,564	1,331	17%
EBITDA	174	90	93%	158	10%	629	346	82%
Depreciation	23	11	107%	22	5%	77	31	147%
EBIT	151	79	91%	136	11%	553	315	76%
Interest expenses	9	1	1042%	11	-13%	28	3	973%
Non-operating Income	25	15	65%	15	69%	81	40	102%
Extraordinary Income	0	0		0		0	0	
PBT	167	93	78%	140	19%	606	352	72%
Tax	21	8	168%	12	74%	66	26	149%
Profit after tax (before MI)	145	85	70%	128	14%	540	326	66%
Share of Minority in profits	-10	-5		-7	-	-31	-13	
Profit after tax	135	81	67%	121	12%	508	313	62%
Adjusted Profit after tax	135	81	67%	121	12%	508	313	62%
Equity Capital	41	41	-	41	-	41	41	0%
No of Shares	41	41	-	41	-	41	41	
EPS	3	2	-	3	-	12	8	62%
Gross Profit Margin	50.7%	45.3%	544 bps	56.5%	-578 bps	55%	43%	1247 bps
EBITDA Margin	25.1%	20.2%	496 bps	30.8%	-570 bps	29%	21%	808 bps
PAT Margin	19.5%	18.0%	147 bps	23.5%	-402 bps	23%	19%	451 bps

Segmental Performance

Particulars (INR cr)	Q4FY25	Q4FY24	YoY(%)	Q3FY25	QoQ(%)
Visa & Consular Services					
Net sales	441	370	19%	376	17%
EBITDA	151	77	96%	140	8%
Margin	34%	21%	1343 bps	37%	-311 bps
PBT	146	79	86%	120	22%
PBT Margin	33%	21%	1200 bps	32%	129 bps
Digital Services					
Net sales	252	77	226%	137	84%
EBITDA	23	13	73%	18	31%
Margin	9%	17%	-809 bps	13%	-369 bps
PBT	20	15	36%	20	0%
PBT Margin	8%	19%	-1125 bps	15%	-674 bps
Contributions to Revenue					
Visa & Consular Services	64%	83%	-1911 bps	73%	-962 bps
Digital Services	36%	17%	1911 bps	27%	962 bps
Contributions to EBITDA					
Visa & Consular Services	87%	85%	146 bps	89%	-212 bps
Digital Services	13%	15%	-146 bps	11%	212 bps

Source: Nuvama Wealth Research

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Financial Charts

Exhibit 1: Revenue CAGR of 18% over FY25-FY27E aided by strong growth across segments

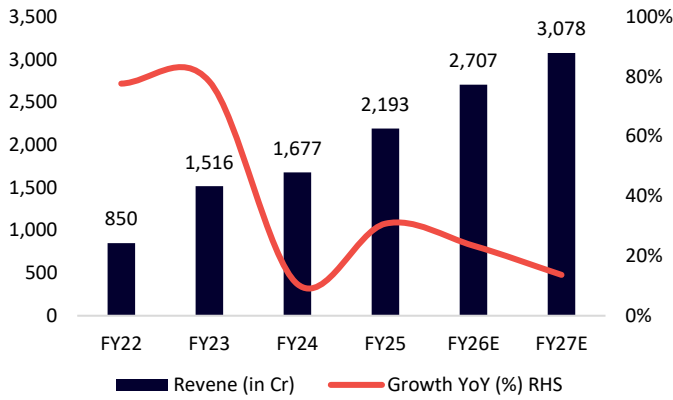


Exhibit 2: Digital Services Outpace Visa Processing through inorganic expansion (Revenue share)

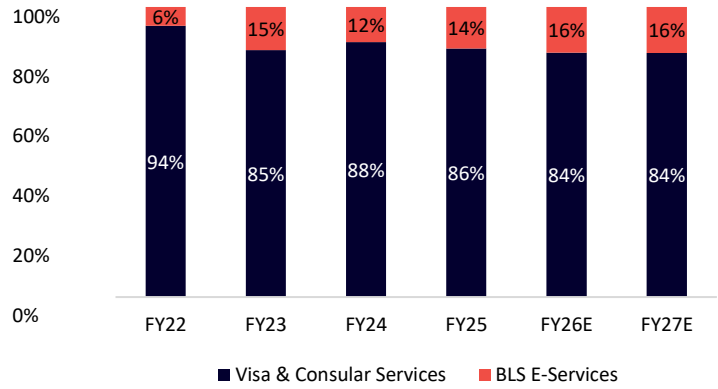


Exhibit 3: Margin Growth via economies of scale and favourable service mix

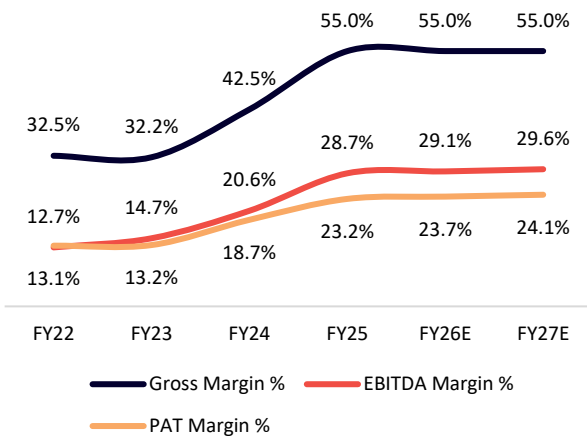


Exhibit 4: Visa & Consular to dominate EBITDA contribution

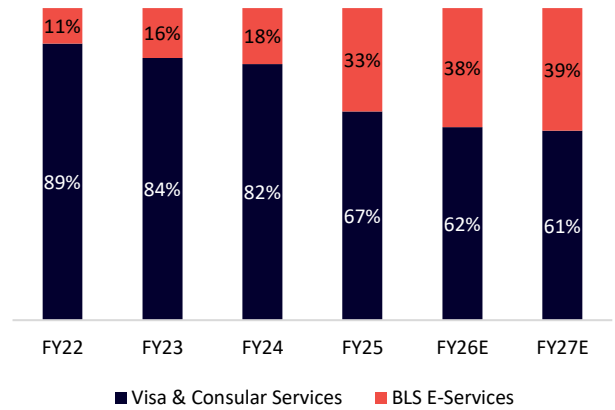


Exhibit 5: Superior RoE/ RoCE profile

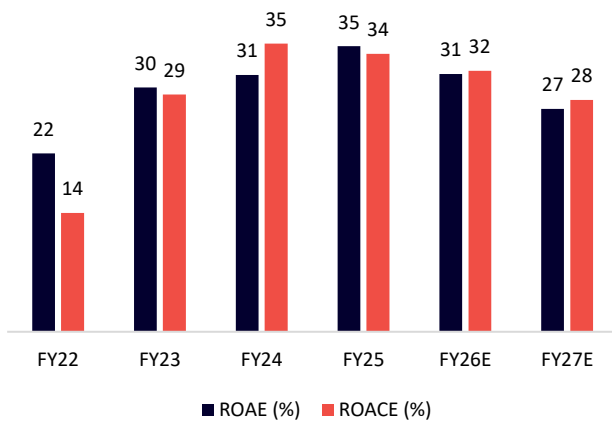
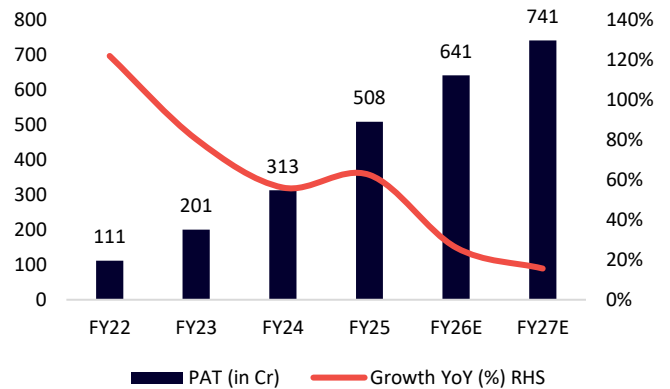


Exhibit 6: PAT growth to remain healthy



Source: Company, Nuvama Wealth Research

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Previous Outlook

Q3FY25: Its operational performance aligned with our estimates. It posted a record high quarterly revenue. As the only listed Indian company in global visa processing and G2C services outsourcing, BLSIN operates a caplight and cash-generating model, with strong growth potential. New visa contracts and an expanding digital services network can further enhance profitability. Its strong track record of acquisitions continues to broaden its market reach and service portfolio. Given its in line performance in Q3FY25 and higher-than-anticipated margin guidance, we have revised our FY25/FY26 EBITDA estimate upwards by 6% each. Consequently, we raise our SoTP-based TP to INR637 from INR604. Maintain 'BUY'.

Coverage: As the sole listed Indian entity in global visa processing and the G2C services outsourcing market, BLSIN leverages a business model that is asset and capital light, ensuring strong cash generation with minimal growth-related cash consumption. New contracts in the visa sector can substantially boost revenue. Expansion in digital services and new touchpoints across India are expected to boost BC revenue and enhance profitability through VAS. BLSIN has a strong track record of acquisitions, enhancing its product offerings and enabling entry into newer markets. The potential for greater dividend payouts is notable despite the uncertainty of securing new contracts. Given the strong earnings visibility, we initiate coverage with a 'BUY' rating and a target price of INR 518, valuing the stock on SOTP based valuation. This represents a potential upside of 40% from its CMP.



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Financials

Year to March (INR Cr)	FY23	FY24	FY25	FY26E	FY27E
Income from operations	1,516	1,677	2,193	2,707	3,078
Cost of services	1,029	965	986	1,217	1,384
Gross Profit	487	712	1,207	1,490	1,694
Employee costs	140	208	323	388	427
Other expenses	125	158	254	314	357
Total Operating expenses	1,293	1,331	1,564	1,919	2,168
EBITDA	223	346	629	788	910
Non-operating Income	21	40	81	81	81
Depreciation and amortisation	18	31	77	86	96
EBIT	226	355	633	782	894
Interest expenses	3	3	28	28	28
Extraordinary Income	(3)	-	-	-	-
Profit before tax	220	352	606	754	866
Provision for tax	16	26	66	82	94
Adj. profit after tax	204	326	540	672	772
Share of Minority in profits	(4)	(13)	(31)	(31)	(31)
Profit after tax	201	313	508	641	741
Shares outstanding	41	41	41	41	41
Adjusted EPS	5	8	12	16	18

Common size metrics- as % of net revenues

Year to March	FY23	FY24	FY25	FY26E	FY27E
Operating expenses	85	79	71	71	70
Depreciation	1	2	3	3	3
Interest expenditure	0	0	1	1	1
EBITDA margins	15	21	29	29	30
Net profit margins	13	19	23	24	24

Growth metrics (%)

Year to March	FY23	FY24	FY25	FY26E	FY27E
Revenues	78	11	31	23	14
EBITDA	106	55	82	25	15
PBT	96	58	72	25	15
Net profit	80	56	62	26	16
EPS	80	56	62	26	16

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Balance Sheet		(INR cr)				
As on 31 st March	FY23	FY24	FY25	FY26E	FY27E	
Equity share capital	41	41	41	41	41	
Reserves & surplus	762	1,166	1,690	2,330	3,071	
Shareholders funds	803	1,208	1,731	2,372	3,112	
Total Debt	-	-	205	205	205	
Other Long Term Liabilities	-	-	-	-	-	
Deferred Tax Liabilities	0	28	108	108	108	
Minority interest	34	234	288	288	288	
Sources of funds	837	1,469	2,331	2,972	3,713	
Gross block	314	378	1,551	1,751	1,951	
Depreciation	80	111	188	274	370	
Net block	234	266	1,363	1,477	1,581	
Capital work in progress	-	-	11	11	11	
Total fixed assets	234	266	1,374	1,488	1,592	
Investments	12	38	12	12	12	
Others - A	88	91	57	57	57	
Intangible Assets	34	104	210	210	210	
Inventories	1	2	0	1	1	
Sundry debtors	33	40	122	150	171	
Cash and equivalents	476	962	741	1,554	2,239	
Loans and advances	25	35	24	74	84	
Other Current Assets	35	75	255	48	55	
Total current assets	569	1,114	1,142	1,827	2,549	
Sundry creditors	29	31	98	170	193	
Other Current Liabilities	71	113	365	450	512	
Provisions	0	1	1	1	1	
Total CL & provisions	100	145	464	621	706	
Net current assets	469	970	678	1,205	1,842	
Misc expenditure	-	-	-	-	-	
Uses of funds	837	1,469	2,331	2,972	3,713	
Book value per share (INR)	19	29	42	58	76	

Cash flow statement

Year to March	FY23	FY24	FY25	FY26E	FY27E
Operating Profit After Tax Before WC changes	203	307	532	674	784
WC Changes	32	(14)	70	286	48
CFO	235	292	602	961	832
CFI	(140)	(123)	(1,149)	(119)	(119)
CFF	56	316	326	(28)	(28)
Total Cash Flow	152	486	(221)	814	685

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Ratios

Year to March	FY23	FY24	FY25	FY26E	FY27E
ROAE (%)	30	31	35	31	27
ROACE (%)	29	35	34	32	28
Debtors (days)	8	9	20	20	20
Current ratio	6	8	2	3	4
Debt/Equity	-	-	0	0	0
Inventory (days)	0	0	0	0	0
Payable (days)	8	9	23	23	23
Cash conversion cycle (days)	(0)	1	(3)	-	-
Net Debt/EBITDA	(2)	(3)	(1)	(2)	(2)
Adjusted debt/Equity	-	-	0	0	0

Valuation Parameters

Year to March	FY23	FY24	FY25	FY26E	FY27E
Diluted EPS (INR)	5	8	12	16	18
Y-o-Y growth (%)	80	56	62	26	16
Diluted P/E (x)	81	52	32	25	22
Price/BV(x)	20	13	9	7	5
EV/Sales (x)	10	9	7	6	5
EV/EBITDA (x)	71	45	25	19	16
Diluted shares O/S	41	41	41	41	41
Basic EPS	5	8	12	16	18
Basic PE (x)	81	52	32	25	22

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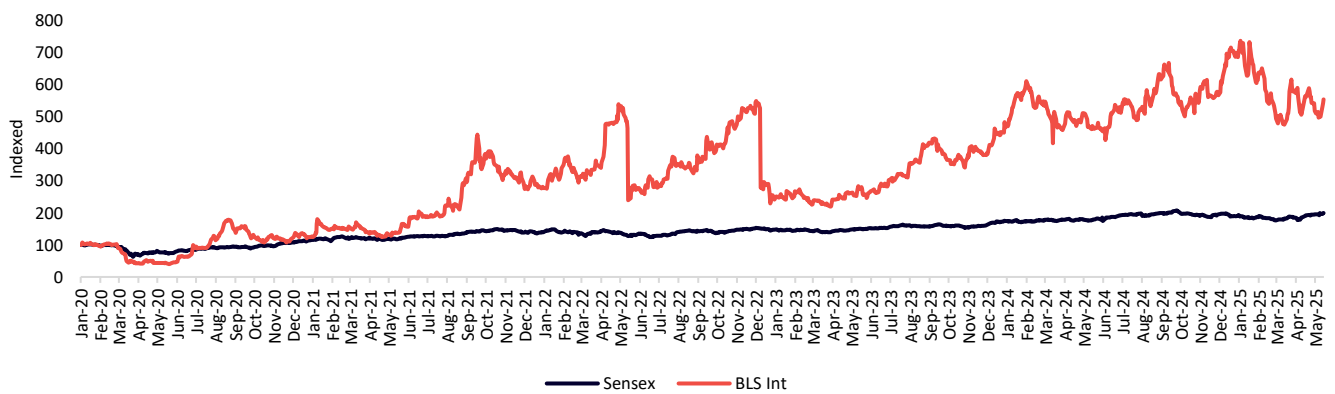
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Stock Ratings Absolute Returns

BUY > 15%

HOLD -5% to 14%

SELL < -5%



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